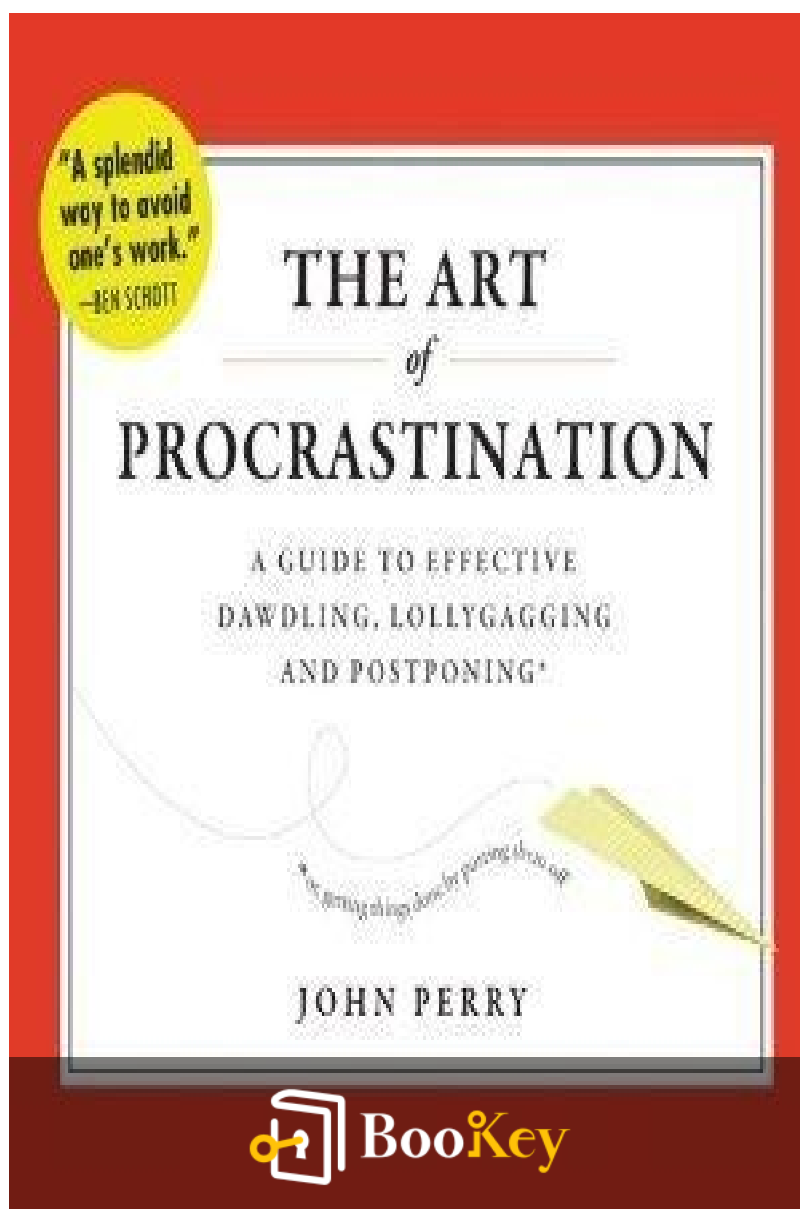


# The Art of Procrastination PDF

John R. Perry



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# **The Art of Procrastination**

Mastering the Skill of Delaying for Greater  
Productivity.

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## About the book

In "The Art of Procrastination," John R. Perry invites readers into a whimsical yet thought-provoking exploration of the oft-maligned habit of putting things off. Far from merely a vice, Perry reframes procrastination as an art form, suggesting that it can be a strategic tool for creativity and productivity when harnessed wisely. With wit and insight, he uncovers the deeper motivations behind our tendency to delay, arguing that sometimes, taking a step back can lead to greater clarity and innovation. So, if you've ever found yourself putting off important tasks, prepare to embrace your inner procrastinator and discover how this seemingly negative trait can be leveraged for a more fulfilling, balanced approach to life.

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## About the author

John R. Perry is a distinguished philosopher and professor known for his insightful contributions to the fields of cognitive science and philosophy of mind. He has had a notable academic career, serving at institutions like the University of California, Berkeley, where he has influenced a generation of students and scholars. Perry is recognized not only for his scholarly work but also for his engaging writing style, which combines wit and profound insight. In “The Art of Procrastination,” he explores the complexities of procrastination with both humor and keen observation, providing readers a unique perspective on a common human experience while encouraging a deeper understanding of its philosophical implications. His blend of academic rigor and accessible prose makes him a compelling voice in contemporary philosophy.

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# Chapter 1 Summary : Structured Procrastination



| Section                     | Summary   |
|-----------------------------|---|
| Overview of Procrastination | Introduces structured procrastination, highlighting how procrastinators can engage in less important tasks to avoid more significant ones.                      |
| Historical Context          | References Robert Benchley (1930), emphasizing that people can accomplish tasks as long as they aren't the main task at hand.                                   |
| Utilizing Procrastination   | Structured procrastination involves prioritizing tasks to feel productive while avoiding top priorities, helping procrastinators maintain a capable reputation. |
| Common Misconceptions       | Procrastinators often believe minimizing commitments will help, but it can increase avoidance of significant tasks instead.                                     |
| Choosing the Right Tasks    | Effective structured procrastination involves selecting tasks that seem urgent but aren't critical, motivating engagement in useful activities.                 |
| The Role of Self-Deception  | Procrastinators may inflate task importance to justify avoidance, a common trait that can be used to counteract procrastination.                                |
| Conclusion                  | Procrastination can be restructured to allow work on lesser tasks, ultimately aiding the completion of more significant responsibilities.                       |

## Structured Procrastination



## Overview of Procrastination

In this chapter, the author introduces the concept of structured procrastination, emphasizing how procrastinators can channel their tendencies into productive outcomes. Rather than doing nothing, procrastinators often engage in less important tasks to avoid tackling more significant ones.

## Historical Context

The idea isn't new; Robert Benchley noted in 1930 that people can accomplish work as long as it isn't the task they are supposed to be doing. This highlights a fundamental truth about procrastination.

## Utilizing Procrastination

Structured procrastination involves restructuring tasks by organizing them in a priority list where less urgent tasks allow procrastinators to feel productive while avoiding their top priorities. This approach has allowed many procrastinators, including the author, to build reputations for being capable and accomplished.





## **Common Misconceptions**

Many procrastinators mistakenly believe that minimizing their commitments will reduce procrastination. However, this approach often leads to avoidance of significant tasks, which can exacerbate the problem rather than resolve it.

## **Choosing the Right Tasks**

The key to effective structured procrastination is selecting projects that feel urgent yet are not truly critical. Tasks that seemingly carry deadlines but aren't truly significant tend to motivate procrastinators to engage in other useful activities.

## **The Role of Self-Deception**

Structured procrastinators often practice a degree of self-deception, inflating the importance of certain tasks to justify avoiding them. This self-deception is seen as a natural trait among procrastinators and can be leveraged to mitigate the effects of procrastination.

## **Conclusion**



The chapter illustrates that procrastination can be restructured for productive purposes, enabling individuals to work on lesser tasks as a means to eventually tackle more significant responsibilities.

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## Example

**Key Point:** Embrace structured procrastination to harness your momentum toward achieving more relevant tasks.

**Example:** Instead of viewing procrastination as a flaw, consider how you can tackle your smaller tasks, like organizing your desk or responding to easy emails, which can provide a sense of achievement and pave the way towards eventually addressing your more daunting project. This approach allows you to maintain productivity without directly confronting your toughest responsibilities right away.



## Critical Thinking

**Key Point:** Structured procrastination can allow individuals to feel productive even while avoiding critical tasks.

**Critical Interpretation:** While John R. Perry argues that structured procrastination can be an effective coping mechanism, one must critically evaluate the long-term consequences of this approach. By prioritizing less important tasks, individuals may deceive themselves into believing they are being productive, potentially leading to increased stress and missed deadlines on more significant responsibilities. This method raises ethical questions about accountability and results, which suggest that while the concept may work for some, it arguably promotes a cycle of avoidance rather than addressing underlying motivations for procrastination. Readers should consider alternative views on procrastination, such as those presented in "Procrastination: Why You Do It, What to Do About It" by Jane B. Burka and Lenora M. Yuen, which focus on confronting avoidance behaviors rather than restructuring them.



# Chapter 2 Summary : Procrastination and Perfectionism



| Section                                | Summary   |
|--|---|
| Procrastination and Perfectionism      | Explores the coexistence of procrastination and productivity, aiming to reduce procrastination through self-understanding.                                      |
| Insights from Mistress Imelda          | Mistress Imelda shares her experiences as a procrastinator and perfectionist, highlighting fears of failure that impact her ability to complete projects.       |
| The Perfectionism-Procrastination Link | The author explains that perfectionism often leads to procrastination, as many do not recognize their perfectionist tendencies due to unrealistic expectations. |
| Perfectionism as a Fantasy             | Using a manuscript review example, the author shows how the desire for a flawless report delays actual progress.  |
| Self-Sabotage in Procrastination       | Perfectionism leads to the avoidance of commitments, resulting in last-minute rushes to meet obligations.   |
| Task Triage for Better Outcomes        | The author suggests "task triage" to prioritize tasks based on urgency and outcomes to combat perfectionism and promote early action.                           |
| Conclusion: Embracing Imperfection     | Emphasizes recognizing the pitfalls of perfectionism and the benefits of accepting "good enough" to reduce procrastination.                                     |

## Procrastination and Perfectionism



After exploring structured procrastination in the first chapter, readers may reconsider their self-perception as procrastinators. The goal is to understand that procrastination can coexist with productivity and to explore methods to reduce it.

## **Insights from Mistress Imelda**

Mistress Imelda, a procrastinator and a perfectionist, shares her struggles with completing projects while expressing deep-seated fears of failure and judgment. Her fears extend to commitments involving others, reinforcing her tendency to disappoint only herself rather than others. Her reflections resonate with the essence of structured procrastination, providing an avenue for self-understanding.

## **The Perfectionism-Procrastination Link**

The author argues that perfectionism often precipitates procrastination. Many procrastinators, himself included, may not recognize their perfectionist tendencies due to never achieving perfection in their tasks. This conception of perfectionism is rooted in unrealistic fantasies of performing flawlessly rather than acknowledged accomplishments.





## **Perfectionism as a Fantasy**

The author illustrates the connection between perfectionism and procrastination through an example involving a manuscript review. He depicts how the anticipation of crafting a flawless report distracts him from actual progress, leading to unnecessary delays and emotional turmoil.

## **Self-Sabotage in Procrastination**

The pressures of perfectionism compel individuals to focus on other tasks rather than fulfilling their commitments. The author admits to using procrastination as a means to avoid performing tasks to a perfect standard, ultimately resulting in a last-minute rush to complete obligations.

## **Task Triage for Better Outcomes**

To mitigate the emotional strain stemming from perfectionist inclinations, the author proposes "task triage," a concept borrowed from emergency medicine. By evaluating tasks based on their urgency and potential outcome, individuals can cultivate a habit of accepting that "good enough" often



suffices, enabling them to start their work sooner rather than later.

## **Conclusion: Embracing Imperfection**

The chapter emphasizes the importance of recognizing the false allure of perfectionism and taking actionable steps to manage it through task triage. By acknowledging the worth of inadequate responses, procrastinators can prompt themselves to initiate work without the burden of ensuring perfection.



## Example

**Key Point:** Embrace the idea that perfectionism often leads to procrastination, impacting your work efficiency.

**Example:** Imagine sitting at your desk, staring at an empty screen, haunted by the expectation of delivering a flawless report. Instead of writing, you might find yourself organizing your desk or scrolling through your phone, driven by the fear that your ideas will fall short of perfection. But what if you allowed yourself to write a rough draft without judgment? Acknowledging that it's okay to be 'good enough' can liberate you from the paralyzing grip of perfectionism, enabling you to begin projects sooner and reduce procrastination.



## Critical Thinking

**Key Point:** The relationship between perfectionism and procrastination is more complex than the author suggests.

**Critical Interpretation:** While John R. Perry presents a compelling argument linking perfectionism to procrastination, his viewpoint may oversimplify this relationship. It is essential to consider that perfectionism can stem from various underlying psychological issues, such as anxiety or fear of failure, which may not necessarily align with the notion of procrastination being structured or proactive. Some individuals might procrastinate due to factors beyond perfectionism, like overwhelm from external pressures or resource limitations. Research supports this view; for instance, a study by Sirois & Pychyl (2013) indicates that procrastination often serves as a coping mechanism for emotional distress rather than purely a byproduct of perfectionist tendencies. Consequently, while Perry's insights are valuable, readers should remain critical of the notion that addressing perfectionism alone will effectively alleviate procrastination's root causes.



# Chapter 3 Summary : To-Do Lists

## To-Do Lists

### Overview of Procrastination and Lists

Structured procrastinators often maintain an informal priority list of tasks they aim to accomplish over time. However, the focus of this chapter is on daily to-do lists, which help procrastinators gain a sense of achievement by checking off completed tasks. This practice boosts psychological momentum and reinforces a positive self-image.

### Creating a To-Do List

Daily to-do lists can be created using various online tools, but they often lack satisfying visual feedback when tasks are marked complete. The author recommends crafting a list the night before, including even simple tasks to foster a sense of accomplishment. For example, a typical morning list might include basic actions like turning off an alarm and making coffee, providing easy wins to start the day positively.



## Breaking Tasks into Manageable Steps

The chapter emphasizes the effectiveness of breaking large tasks into smaller, more manageable subtasks. Citing the philosophy of Kaizen, which promotes continuous improvement through small steps, the author encourages procrastinators to approach daunting tasks like reviewing a book by dividing them into subtasks that can be tackled incrementally.

## Defensive To-Do List Making

Procrastinators should anticipate distractions and include "do not" reminders in their lists (e.g., "Don't google 'Meg Ryan'") to mitigate potential detours in their focus. This practice is essential for preserving productivity.

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# Chapter 4 Summary : Get Rhythm

## Get Rhythm

In this chapter, John R. Perry discusses the importance of rhythm and music in combating procrastination and enhancing mood. Drawing inspiration from Johnny Cash's song "Get Rhythm," he emphasizes the connection between music and emotions, noting how certain tunes can uplift spirits when feeling low.

## Connection Between Music and Emotions

Music can evoke strong emotional responses, influencing our feelings of sadness or happiness. Lullabies calm children, while upbeat songs can motivate us when we are feeling sluggish or down, a common experience for procrastinators. Perry reflects on his own struggles with procrastination and depression, suggesting that while some cases require professional help, the right music can serve as a less expensive alternative for relief.

## The Right vs. Wrong Music



Choosing uplifting songs is crucial; listening to melancholic tunes can exacerbate feelings of sadness. For example, energizing songs like “Start Me Up” by the Rolling Stones can provide the necessary boost, while tracks like Johnny Cash's “Hurt” may reinforce depressive feelings.

## **Creating a Morning Music Routine**

Perry offers practical advice on establishing a morning music routine to combat depressive moods. By selecting a cheerful radio station or creating a personalized playlist the night before, individuals can set themselves up for a better start to the day. He emphasizes that this is a proactive choice made during a better mood, which can help counteract morning lethargy.

## **Music for Motivation**

Beyond mornings, music can also be an effective tool when tackling tasks like cleaning out the garage. By incorporating energizing playlists, individuals can maintain focus and energy levels, making daunting tasks more manageable. However, he warns against spending too much time curating



the perfect playlist at the expense of actually starting the task.

## **The Power of Upbeat Rhythms**

Perry concludes by underscoring that the impact of music isn't solely about the lyrics; even songs with somber messages can be energizing if they have a compelling rhythm. He cites Lacy J. Dalton's "Black Coffee" as an example of a song that, despite its melancholic theme, can energize listeners through its infectious rhythm.

In sum, Perry advocates for leveraging music to heighten mood and reduce procrastination, suggesting proper song choices can empower and motivate individuals effectively.

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## Critical Thinking

**Key Point:** The Role of Music in Procrastination Management

**Critical Interpretation:** Perry's assertion that music can be a potent remedy for procrastination raises some interesting questions regarding the universality of his viewpoint. While his personal experience suggests that rhythmic and upbeat music can alleviate procrastination by lifting moods, it's important to consider that individual responses to music are highly subjective. Not everyone may find solace in the same genre or tempo; some might even feel more demotivated by certain tunes that others find inspiring. Research in psychology indicates that music can indeed enhance mood; however, it is also noted that it can lead to distraction and decreased productivity for some individuals (Kreutz, 2002). Thus, while Perry promotes music as a solution, it may not be a universally effective strategy against procrastination, highlighting the necessity for personalized approaches in tackling procrastination-related issues.





# Chapter 5 Summary : The Computer and the Procrastinator

## The Computer and the Procrastinator

In the context of procrastination, computers present both benefits and challenges. They allow procrastinators to submit work right before deadlines, especially as email has made instant delivery possible. However, the ease of getting sidetracked by email and web surfing is a significant drawback.

## The Agony and Ecstasy of Email

Historically, managing physical mail involved predictable rhythms and practices, where urgent items often received attention through follow-ups. The transition to digital email has not simplified this for everyone, particularly for those who procrastinate. Despite tools like Gmail that categorize and prioritize emails, procrastinators find themselves struggling as they accumulate unread or addressed-but-unanswered messages. Efforts to organize





emails often lead to new piles rather than efficient management. Additionally, the immediacy of email responses can exacerbate procrastination, as some correspondents expect quick replies.

## **Surfing Without Drowning**

The web can offer an endless source of distractions. Following links from emails can lead to hours of time wasted without tangible results. While sometimes this exploration yields knowledge, it often does not pay off in productivity. To combat this tendency, individuals can use interruptions—like hunger or natural breaks—to time their online activities. Setting alarms also helps manage time spent on the internet, although it may limit the depth of knowledge gained on specific topics.



# **Chapter 6 Summary : A Plea for the Horizontally Organized**

## **A Plea for the Horizontally Organized**

### **Introduction to Organizational Styles**

The chapter discusses the challenges faced by horizontal organizers in a world structured for vertical organizers. Using the analogy of left-handed individuals dealing with right-handed setups, the author highlights how this situational handicap affects productivity.

### **Vertical vs. Horizontal Organization**

Vertical organization is likened to traditional filing systems, where materials are stored for easy retrieval after a short time. In contrast, horizontal organizers prefer to have their work visibly spread out in front of them, making it easier to continue working without the need for filing. The author illustrates this difference with a personal anecdote about an



unfinished letter, emphasizing how horizontal organizers function differently from vertical organizers.

## **The Limitations of Filing Systems**

The author expresses a disdain for filing systems, noting that horizontal organizers often forget about items once they are filed away. They are more inclined to keep projects visibly on their desks or desktops, leading to clutter that vertical organizers see as disarray.

## **The Case for a Tailored Solution**

The author proposes a solution tailored for horizontal organizers: a large lazy Susan that can serve as a rotating platform for all ongoing projects. This setup would allow for organized, visible access to multiple projects at once, fostering an environment conducive to productivity. The idea

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# Chapter 7 Summary : Collaborating with the Enemy?

## CHAPTER SEVEN: Collaborating with the Enemy?

### The Power of Nonprocrastinators

Teaming up with nonprocrastinators can be an effective way to combat procrastination. While they may seem intimidating, their disciplined working habits often lead to greater productivity. The author shares personal experiences working with nonprocrastinators like Jon Barwise and Ken Taylor, which helped him finish projects he might not have completed on his own.

### From Idea to Action

The author discusses the inception of a radio show titled \*Philosophy Talk\* and how Ken Taylor's proactive nature led to its development. Despite initial setbacks and skepticism from program directors, their collaboration ultimately





fostered a successful program with a significant listener base. Regular meetings and the involvement of students created a structure that discouraged procrastination.

## **Collaboration Among Procrastinators**

When procrastinators work together, they can still achieve meaningful results, as seen in the author's collaborative efforts with Kepa Korta, which led to a completed book. The author highlights the contrast between procrastinators and nonprocrastinators alike, illustrating how differing work styles can still complement one another.

## **Managing Different Styles**

The author shares a light-hearted account of collaborating with David Israel, a nonprocrastinator not without his quirks. Their contrasting styles—David's rapid-fire thoughts and the author's tendency to wander—demonstrate the potential to create enjoyable and productive collaborations even amid chaos.

## **The Benefits of Thoughtful Collaboration**





Choosing collaborators wisely can lead to productive partnerships. Nonprocrastinators often initiate tasks independently, allowing the procrastinator to join in when they're ready. The author encourages procrastinators to support and appreciate the efforts of their collaborators, suggesting that they find ways to contribute while managing their procrastination, like taking on lesser tasks or providing moral support.

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# Chapter 8 Summary : Fringe Benefits

## Fringe Benefits of Procrastination

### Introduction to Structured Procrastination

Structured procrastination can sometimes yield unexpected advantages, such as important tasks being rendered unnecessary. The author reflects on a personal experience where he was relieved from writing a reference letter because the applicant's potential employers would request references directly, freeing him from a task that could have been completed prematurely.

### The Gift of Guilt-Free Time

By delaying tasks, procrastinators often find that some responsibilities resolve themselves, resulting in guilt-free time. Self-deception plays a role in embracing this procrastination, allowing individuals to avoid unimportant duties and enjoy unexpected relief when a task vanishes.



## **Coping with Tasks that Disappear**

Procrastination can lead to situations where tasks are taken over by others or become obsolete, as illustrated by the author's experience with departmental tasks where colleagues later offered their suggestions. Sometimes, waiting can provide valuable insight or advice from others, making procrastination a strategic choice rather than a flaw.

## **The Importance of Avoiding Premature Action**

Jumping into tasks too quickly might lead to wasted effort. For instance, if attended prematurely, purchasing a new printer could be misguided without thorough research and understanding. Leverage the knowledge of others instead of rushing.

## **Cautions Against Rationalizing Procrastination**

While it is important to acknowledge the benefits of structured procrastination, the author warns against glorifying the act itself. Finding rationalizations for procrastination can lead to a dangerous mindset where one admires negative traits as virtues.



## The Legacy of Procrastination

The chapter concludes with a recognition that procrastination is simply a flaw, not a hidden virtue. However, procrastinators can still be productive. Learning to use procrastination strategically can lead to better outcomes, showcasing that, at times, procrastination can indeed have its benefits.

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# **Chapter 9 Summary : Do Procrastinators Have to Be Annoying?**

## **Do Procrastinators Have to Be Annoying?**

In this chapter, the author presents a conversation initiated by Neil, a husband troubled by his wife's procrastination. He describes procrastination among academics as potentially rooted in arrogance or a desire to rebel against authority, pointing out that it can disrupt not only personal lives but also professional responsibilities.

Despite Neil's perspective, the author argues that procrastination isn't always about proving one's autonomy or spite against others. He shares a personal anecdote illustrating that sometimes his procrastination stems from a desire to avoid interruptions rather than any self-harmful

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# Chapter 10 Summary : Deep Concluding Thoughts

## Deep Concluding Thoughts

### Rationality vs. Human Nature

The text explores the contrasting views on human rationality, referencing quotes from Aristotle, Heinlein, Wilde, and Russell. While humans have the capacity for rational thought, they are fundamentally driven by a multitude of desires and impulses that often conflict with rational decision-making.

### The Bundles of Desires

Humans are described as bundles of competing desires—not merely rational beings. Individuals experience ongoing tension between their dutiful urges (e.g., getting out of bed), comfort-seeking tendencies (e.g., wanting to sleep more), curiosity (e.g., checking new emails), and various cravings





(e.g., for unhealthy snacks).

## **Rationality as a Weak Desire**

Rationality is characterized as a relatively weak desire compared to the stronger impulses that govern behavior. While some individuals successfully align their actions with rationality, achieving significant accomplishments, the author stresses that rationality should serve beneficent goals rather than harmful ends.

## **The Value of Structured Procrastination**

The concept of structured procrastination is presented as beneficial. Referencing Friedrich Hayek, the text argues that spontaneous organization can sometimes lead to better outcomes than strict planning. This aligns with the idea that allowing one's thoughts to wander can result in valuable achievements that structured schedules might overlook.

## **Encouragement to Embrace Life**

The author encourages embracing the advantages of structured procrastination, utilizing productivity tools like



to-do lists, and fostering collaborative environments. Ultimately, the message is to appreciate one's accomplishments and enjoy the journey of life.

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# Best Quotes from The Art of Procrastination by John R. Perry with Page Numbers

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## Chapter 1 | Quotes From Pages 13-17

- 1.The essence of what I call structured procrastination... converts procrastinators into effective human beings, respected and admired for all that they accomplish and the good use they make of time.
- 2.Procrastinators seldom do absolutely nothing; they do marginally useful things, such as gardening or sharpening pencils... as long as these tasks are a way of not doing something more important.
- 3.Structured procrastination means shaping the structure of the tasks one has to do in a way that exploits this fact.
- 4.The trick is to pick the right sorts of projects for the top of the list... which seem awfully important (but really aren't).
- 5.One needs to be able to recognize and commit oneself to



tasks with inflated importance and unreal deadlines... using one character flaw to offset the negative effects of another.

## **Chapter 2 | Quotes From Pages 18-25**

1. Being a perfectionist, getting past my own scrutiny is one of the hardest issues I face.
2. Perfectionism of the sort I am talking about is a matter of fantasy, not reality.
3. Presumably one needs time. And the proper setting. Clearly, to referee this manuscript, I need to read it carefully.
4. So structured procrastination seems to be working.
5. You must ask yourself some questions: How useful would a perfect job be here?

## **Chapter 3 | Quotes From Pages 26-31**

1. The main function of the daily to-do list is to give the procrastinator the experience of checking off tasks as they are finished.
2. Accomplish the great task by a series of small acts.
3. Take them bird by bird. Or wing by wing, if necessary.





- 4.It's best to short-circuit this whole waste of time by putting 'Don't google 'Meg Ryan'" on the to-do list, along with other reminders not to get derailed.
- 5.Don't wait until the alarm goes off to start thinking about what you want to be committed to doing for the day.





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## Chapter 4 | Quotes From Pages 32-36

1. Get rhythm when you get the blues.
2. We sing lullabies to our children to calm them down—or, in the case of people like me with tin ears and little sense of rhythm, we play recordings of lullabies.
3. But something like 'Hurt' is just what you are in the mood for when the blues hit.
4. If you wake up feeling blue, put 'Seventy-six Trombones' on the old turntable or into your CD player.
5. You can use music to help combat procrastination in other ways as well.
6. The absolute best wake-up song, in my humble opinion, is Lacy J. Dalton's 'Black Coffee.'

## Chapter 5 | Quotes From Pages 37-43

1. If the final product is the kind of thing that can be emailed, the last minute can be even closer to the absolute deadline than in the bad old days.
2. The computer is also a bane for the procrastinator, because it makes sinking time in utterly worthless pursuits tempting



and easy.

3. I try to get to some of the unanswered items every so often, especially when the number of emails in my in-box gets close to 100.
4. Surfing from irrelevant link to even more irrelevant link is a bit like watching junk TV. It's very hard to stop watching a junky program by simply relying on willpower.
5. What is needed is something to break the spell, like lunch, or an urgent need to go to the bathroom, or a completely boring commercial.

## **Chapter 6 | Quotes From Pages 44-49**

1. Keep the paper flowing to its final destination.

Oops, you say there is no final destination? Well, my friends, that is what piles are made of—lost paper looking for a home.

2. Creating a filing system that works for you is like finding the pot of gold at the end of the rainbow. A good filing system will put you back in control, enhance your professional image, and increase productivity.



- 3.The problem isn't that I can't find it (although that has happened) but that I don't look.
- 4.The whole world is set up to help keep vertically organized people on top of things, through the use of filing cabinets.
- 5.If some thought were put into a good document storage and retrieval system for horizontally organized people, we could be as organized and neat as anyone else.
- 6.With my projects laid out on my lazy Susan, they would each have a claim on my attention that they'd never have if they were filed away.





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## Chapter 7 | Quotes From Pages 50-54

1. Perhaps the best way to overcome procrastination is to team up with people who aren't procrastinators.
2. Like setting an alarm clock, teaming up with nonprocrastinating collaborators is a way of putting the decision to get to work out of one's immediate control.
3. Now we have a radio program called Philosophy Talk, which is carried by a lot of stations and has a large and appreciative audience.
4. Working with David is so much fun that it is almost painless, in spite of his inability to finish a sentence and his insistence on actually getting things done.
5. Be sure they know you are aware of all that they accomplish while you are procrastinating.

## Chapter 8 | Quotes From Pages 55-60

1. One of the great fringe benefits of being a structured procrastinator is that sometimes an important task toward the top of one's list simply



disappears.

2. Better advice is, "Never do today any task that may disappear by tomorrow.
3. What the tasks on your priority list are supposed to do is disappear.
4. I simply want to note that it's not the worst flaw in the world; you can be a procrastinator and still get a lot of work done.

## **Chapter 9 | Quotes From Pages 61-65**

1. Zoom out some. It will all be over soon enough.  
Sun go boom.
2. Don't confuse structured procrastination with providing proof to your spouse that he or she doesn't control you.  
Trying to prove something to your spouse by not doing things should be reserved for really unreasonable demands.
3. Most of us feel guilty when we miss deadlines. We are pretty commonly moved when we see that our procrastination is harming others.
4. The truly arrogant academics don't see their procrastination





as procrastination. They instead view it as a correct ordering of priorities that others simply don't appreciate.

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## Chapter 10 | Quotes From Pages 66-69

1.Man is a rational animal. —ARISTOTLE

2.Man is not a rational animal, he is a rationalizing animal.

—ROBERT HEINLEIN

3.Man is a rational animal who always loses his temper when he is called upon to act in accordance with the dictates of reason. —OSCAR WILDE

4.It has been said that man is a rational animal. All my life I have been searching for evidence which could support this.

—BERTRAND RUSSELL

5.We are basically bundles of desires, beliefs, urges, and whims.

6.But the life of a structured procrastinator has much to recommend it.

7.Pat yourself on the back for what you do get done. Use to-do lists, alarm clocks, and other ways of booby-trapping your environment.





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# The Art of Procrastination Questions

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## Chapter 1 | Structured Procrastination| Q&A

### 1.Question

**What is structured procrastination?**

Answer:Structured procrastination is a strategy that turns the negative trait of procrastination into a productive force. It involves prioritizing tasks so that less urgent but still worthwhile tasks are done instead of the most important ones, allowing procrastinators to accomplish useful work while avoiding more critical assignments.

### 2.Question

**How can procrastinators effectively use their tendency to delay?**

Answer:Procrastinators can utilize their tendency to avoid important tasks by creating a priority list where they choose to focus on lower-priority tasks. By doing these less urgent but still valid activities, they become productive in a way that

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helps them navigate around the tasks they are avoiding.

### 3.Question

**Why do procrastinators often choose to do minor tasks instead of major ones?**

Answer:Procrastinators typically engage in minor tasks because these are a way of avoiding more significant responsibilities. Minor tasks, like organizing files or gardening, seem easier and more manageable compared to the pressure of completing urgent tasks, which can lead to a sense of accomplishment without addressing the core responsibilities.

### 4.Question

**What characteristics should tasks at the top of a procrastinator's list have?**

Answer:Tasks at the top of a procrastinator's list should seem to have clear deadlines and appear highly important, even if they are not. This illusion of urgency motivates the procrastinator to tackle other tasks while still postponing the 'important' ones.





## 5.Question

**Can structured procrastination lead to positive outcomes, and how?**

Answer: Yes, structured procrastination can lead to positive outcomes by allowing procrastinators to accomplish what might appear as less significant tasks, boosting their productivity and potentially earning them a good reputation for getting things done, all while they still avoid their main responsibilities.

## 6.Question

**How does the author view self-deception in structured procrastination?**

Answer: The author views self-deception as an integral part of structured procrastination. Procrastinators can inflate the importance of tasks to create a sense of urgency, allowing them to use this self-deception to their advantage in managing their workload effectively.

## 7.Question

**What is the potential downside of trying to minimize commitments for procrastinators?**



Answer: Minimizing commitments can be detrimental for procrastinators because it leaves them with only crucial tasks to focus on, which can lead to paralysis and avoidance. Instead of acting, they might do nothing at all, resulting in unproductive behavior.

## 8.Question

**What role do deadlines play in structured procrastination?**

Answer: Deadlines play a crucial role in structured procrastination as they create a false sense of urgency. The trick is to recognize that many deadlines are not as pressing as they seem, allowing procrastinators to manage their time without feeling overwhelmed by significant tasks.

## 9.Question

**What benefits can come from embracing structured procrastination?**

Answer: Embracing structured procrastination can lead to increased productivity, better task management, and the ability to work effectively on less urgent projects. It can help



procrastinators develop a positive self-image as productive individuals, contributing to their overall effectiveness.

### 10.Question

**How does structured procrastination differ from traditional views of procrastination?**

Answer:Structured procrastination flips the traditional narrative that procrastination is purely negative. Instead of merely avoiding tasks, it suggests that procrastinators can channel their avoidance into accomplishing other meaningful work, creating a more constructive approach to managing their time.

## Chapter 2 | Procrastination and Perfectionism| Q&A

### 1.Question

**What is the relationship between procrastination and perfectionism according to the chapter?**

Answer:Perfectionism often leads to procrastination, as the fear of not completing tasks perfectly can paralyze individuals from starting them at all. Procrastinators may not recognize their



perfectionism because they have never completed a task perfectly.

## 2.Question

**How does Mistress Imelda's experience exemplify the struggle of a procrastinator?**

Answer:Mistress Imelda expresses guilt and emotional turmoil from her inability to follow through on her projects, such as writing novels and filling orders for her business, due to her fear of failure and intense personal scrutiny. She engages in less important tasks to avoid confronting her main goals.

## 3.Question

**What does structured procrastination refer to?**

Answer:Structured procrastination refers to a method where procrastinators do less urgent but still valuable work instead of tackling the important tasks they are avoiding. This behavior allows them to feel productive while postponing the more daunting tasks.

## 4.Question

**How can perfectionist fantasies hinder one's ability to**



**start tasks?**

Answer: Perfectionist fantasies create a belief that one must do tasks perfectly, which can lead to excessive preparation or avoidance rather than actual work. The anticipation of needing perfect conditions often results in delay and emotional distress.

### **5.Question**

**What is task triage and how can it help procrastinators?**

Answer: Task triage involves sorting tasks by urgency and deciding which can be deferred and which should be tackled promptly. It encourages individuals to assess whether a perfect job is necessary or even realistically achievable, allowing them to give themselves permission to start with an adequate job instead.

### **6.Question**

**What are the questions one should ask when accepting a task to combat perfectionism?**

Answer: 1. How useful would a perfect job be here? 2. How much more useful would it be than a merely adequate job? 3.



What is the probability that I will really do anything close to a perfect job on this? 4. What difference will it make to others whether I do or not?

### 7.Question

**Can procrastination be an opportunity for productivity?**

Answer: Yes, procrastination can indeed be structured to lead to productivity in other areas, allowing individuals to still achieve valuable work while grappling with their avoidance of more significant tasks.

### 8.Question

**What emotional benefits might arise from changing one's approach to tasks?**

Answer: By adopting a strategy that allows for imperfection and starting tasks early, individuals may experience reduced anxiety and guilt, leading to a clearer mind and the ability to engage more fully in their work.

## Chapter 3 | To-Do Lists| Q&A

### 1.Question

**What is the main purpose of a daily to-do list according to John R. Perry?**





Answer: The primary purpose of a daily to-do list is to provide procrastinators with the experience of checking off tasks once they are completed, giving them a psychological lift and a sense of accomplishment.

## 2.Question

**How can breaking tasks into smaller increments help procrastinators?**

Answer: Breaking tasks into smaller, manageable subtasks helps procrastinators feel less overwhelmed, making it easier to start and complete the tasks, as illustrated by the story of 'Bird by bird' where a daunting report was tackled gradually.

## 3.Question

**What psychological effect does crossing off completed tasks from a to-do list have?**

Answer: Crossing off tasks from a to-do list gives a sense of psychological momentum, making individuals feel that they are doers and accomplishing their goals.

## 4.Question

**Why is it beneficial to make a to-do list the night before?**



Answer: Making a to-do list the night before allows for preparation and a clear vision for the next day's goals, helping to prevent the tendency to start the day aimlessly with unproductive thoughts.

### 5.Question

**What does John R. Perry suggest to prevent distractions while working on a to-do list?**

Answer: He advises including reminders in the to-do list to avoid distractions, such as 'Don't google Meg Ryan,' to maintain focus on the tasks at hand.

### 6.Question

**What strategy does Perry suggest for making to-do lists more effective?**

Answer: Perry suggests 'defensive to-do list making,' which involves anticipating potential distractions and building safeguards into the list to keep on track.

### 7.Question

**What connection does John R. Perry make between structured procrastination and productive habits?**

Answer: Perry sees structured procrastination as a means of



self-manipulation that, while it doesn't eliminate procrastination, can facilitate a more productive approach through careful planning of tasks.

### 8.Question

**Can you explain the method of 'Kaizen' as mentioned in the chapter?**

Answer:Kaizen is a Japanese philosophy that promotes continuous improvement through small, manageable steps, aligning with Perry's idea of completing tasks incrementally rather than tackling them all at once.

### 9.Question

**What is one practical example of a to-do list item that Perry uses?**

Answer:Perry includes simple tasks like 'Turn off the alarm' and 'Get out of bed' in his to-do list, which allows him to quickly gain a sense of accomplishment right at the start of the day.

### 10.Question

**What does the quote from the 'Tao Te Ching' about accomplishing great tasks imply?**



Answer: The quote emphasizes that large goals can be achieved through a series of small, consistent actions, underscoring the theme of breaking down overwhelming tasks into actionable steps.

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## Chapter 4 | Get Rhythm| Q&A

### 1.Question

**What is the significance of rhythm in combating procrastination according to the text?**

Answer:Rhythm, especially music with a positive beat, can uplift spirits and motivate action, making it an essential tool for procrastinators to boost their mood and get started on tasks.

### 2.Question

**How can music influence our emotions and productivity?**

Answer:Music directly impacts emotions, as it is associated with feelings like sadness and happiness. Upbeat songs can help combat feelings of depression and motivate individuals to tackle procrastinated tasks.

### 3.Question

**Why might one choose uplifting music in the morning even if they don't like it?**

Answer:Uplifting music, regardless of personal preference, can help set a positive tone for the day and energize an individual, making it easier to overcome procrastination.





#### 4.Question

**What example does the author give for a song that helps improve mood?**

Answer:The author mentions "Seventy-six Trombones" as a song that brightens his mood and encourages movement, illustrating how specific music can effectively shift one's emotional state.

#### 5.Question

**What is a potential pitfall when using music to motivate oneself, and how can it be avoided?**

Answer:One pitfall is spending too much time organizing or selecting music instead of starting the intended task. To avoid this, it's suggested to create a playlist beforehand during a positive mood.

#### 6.Question

**How can procrastinators use music to tackle large tasks like cleaning a garage?**

Answer:Procrastinators can break down overwhelming tasks by listening to energizing music for the duration of a favorite CD, creating a celebratory atmosphere that makes the task



feel more manageable.

### 7.Question

**In what way can one prepare for a productive morning with music?**

Answer:By selecting a perky music station or creating a playlist the night before, individuals can wake up to an energizing atmosphere that promotes productivity from the start of the day.

### 8.Question

**What is the author's perspective on selecting songs for motivation?**

Answer:The author believes that the energy of the song is more important than its 'quality' or personal preference, emphasizing that even songs with melancholy themes can motivate if they have a good rhythm.

### 9.Question

**How does the author suggest using music to enhance mood when feeling blue?**

Answer:He suggests putting on an uplifting song like "Seventy-six Trombones" to change the mood and energize



oneself, illustrating the power of music in emotional regulation.

### 10.Question

**What is a suggested method to create a positive start to the day?**

Answer:A recommended method is to tune into a lively radio station or set up a playlist the night before, ensuring a cheerful auditory environment upon waking.

## Chapter 5 | The Computer and the Procrastinator| Q&A

### 1.Question

**What is the paradox of computers and procrastination as described in the chapter?**

Answer:Computers can help procrastinators meet deadlines more easily by allowing instant email communication, but they also make it tempting to waste time on less important tasks, such as managing emails and surfing the Web.

### 2.Question

**How does email impact the procrastinator's workflow?**



Answer: Emails pile up in the in-box and can go unanswered for long periods, reminiscent of physical letters that fall off desks. Procrastinators may respond immediately to some emails but neglect others, often leading to feelings of guilt.

### 3.Question

**What does the author suggest about handling urgent emails?**

Answer: The author attempts to categorize urgent emails but finds it difficult to manage them effectively, often forgetting about important flagged messages that remain unread for months.

### 4.Question

**How has technology altered the experience of procrastination compared to older mail systems?**

Answer: Technological advancements like email create a sense of immediacy that pressure procrastinators even more, as responses come faster and often lead to a continuous cycle of follow-up communications that can increase frustration.

### 5.Question

**What strategies does the author use to manage surfing the**



## **Web when procrastinating?**

Answer: The author suggests starting a Web session during natural breaks or interruptions, such as when feeling hungry or anticipating an incoming task, to impose a limit on time spent online.

## **6.Question**

### **What is the author's attitude toward the time wasted on irrelevant Web surfing?**

Answer: Despite the time lost, the author acknowledges that such surfing can occasionally lead to unexpected knowledge or expertise, though it often results in wasted hours with no tangible output.

## **7.Question**

### **Can procrastination ever have positive outcomes according to the author?**

Answer: Yes, the author recounts a story where ignoring a graduate school application inadvertently led to the success of an individual who started a successful modem company instead.



## 8.Question

**What underlying theme does the author suggest about procrastinators and their email habits?**

Answer:Procrastinators, while they may strive for efficiency in handling correspondence, often find themselves caught in cycles of urgency and delay, never truly overcoming their procrastination.

## 9.Question

**How does the author cope with procrastination in both email and web surfing?**

Answer:He employs humor and self-awareness, admits to his procrastination tendencies, uses alarm clocks, and creates circumstances that encourage well-timed interruptions as coping mechanisms.

## Chapter 6 | A Plea for the Horizontally Organized| Q&A

### 1.Question

**What is the main challenge faced by left-handed individuals in a right-handed world?**

Answer:Left-handed individuals often face





difficulties due to the design of everyday objects, like desks and writing tools, which are typically tailored for right-handed users, creating a situational handicap.

## 2.Question

**How does John R. Perry relate the concept of left-handedness to his experience as a horizontal organizer?**

Answer:John R. Perry describes that, like left-handed individuals struggling in a right-handed world, horizontal organizers find themselves at a disadvantage because most organizational systems are designed for vertical organizers, making it hard for them to manage their tasks effectively.

## 3.Question

**What is the difference between vertical and horizontal organizers according to Perry?**

Answer:Vertical organizers utilize filing systems effectively, keeping their workspace clean and orderly by storing items they will use later, while horizontal organizers thrive on having projects and materials spread out in front of them,



which helps them remember and work on multiple tasks simultaneously.

#### 4.Question

**What alternative organizational system does Perry suggest for horizontal organizers?**

Answer:Perry proposes the idea of a large lazy Susan that would allow horizontal organizers to spread out their projects in an accessible way, keeping everything in sight and organized without filing them away.

#### 5.Question

**Why does Perry believe that traditional filing systems are ineffective for horizontal organizers?**

Answer:Perry argues that once horizontal organizers file things away, they tend to forget about them and do not go back to retrieve them, leading to disorganization and a loss of focus on ongoing projects.

#### 6.Question

**What humorous imagery does Perry use to illustrate his concept of an ideal workspace for horizontal organizers?**

Answer:Perry imagines himself in an office filled with a



fifteen-foot lazy Susan, akin to a model railroad club's intricate setup, where he can easily access and work on various projects laid out in a fun and organized manner.

### 7.Question

**In what way does Perry challenge the notion of what it means to be organized?**

Answer:Perry challenges traditional views of organization by asserting that a messy workspace filled with ongoing projects is not necessarily a sign of disorganization, but rather a different way of managing work that can be just as effective as vertical organization.

### 8.Question

**How does Perry's experience reflect a broader commentary on accommodating different work styles?**

Answer:Perry's experiences underline the need for inclusivity in workspace organization that caters to various work styles, advocating that both horizontal and vertical systems can coexist if designed thoughtfully to support individual preferences.





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## **Chapter 7 | Collaborating with the Enemy?| Q&A**

### **1.Question**

**How can teaming up with nonprocrastinators help you overcome procrastination?**

Answer: Teaming up with people who are not procrastinators can provide the necessary motivation and structure to get tasks done. Their drive and work ethic can influence you positively, creating an environment where procrastination becomes harder to justify. For example, the author mentions his experiences collaborating with the energetic and organized Ken Taylor, who pushed the idea of a philosophy talk show into reality, countering the author's tendency to delay.

### **2.Question**

**What was the author's experience with his friend Jon Barwise's writing methods?**

Answer: The author describes Jon Barwise's methodical approach to writing, where he would plan and execute his





work in a disciplined manner. This contrasting style was initially challenging for the author but ultimately led to successful project completion despite the strain it placed on their friendship.

### 3.Question

**What does the author suggest about the productivity of procrastinators collaborating with each other?**

Answer: Collaboration between procrastinators can still yield substantial results, provided that the tasks align. The author reflects on his experience with Kepa Korta, highlighting how they completed their book 'Critical Pragmatics' despite their delays, emphasizing the effectiveness that two procrastinators can have when they work together.

### 4.Question

**Why does the author find working with David Israel enjoyable despite his disorganized thought process?**

Answer: Working with David Israel is enjoyable for the author because their collaborative dynamic fosters progress despite challenges. The author's mind absorbs David's ideas,





completing them in a way that drives their project forward while also enjoying the process, making it feel almost effortless.

### 5.Question

**What strategies does the author propose for structured procrastinators working with more driven collaborators?**

Answer:The author suggests structured procrastinators can leverage their tendencies by managing smaller tasks or providing support, such as complimenting their collaborators' efforts, participating in ancillary activities, or maintaining morale. This enables them to contribute meaningfully while also giving them breathing space to start on larger shared tasks.

### 6.Question

**What are the benefits of recognizing the accomplishments of nonprocrastinating collaborators?**

Answer:Acknowledging the hard work of nonprocrastinating collaborators fosters goodwill and trust in the partnership. It ensures that while procrastinating, you remain engaged and



supportive, which can enhance the working relationship and motivate both parties to achieve their common goals.

## **Chapter 8 | Fringe Benefits| Q&A**

### **1.Question**

**What is a fringe benefit of being a structured procrastinator?**

Answer:An important task may simply disappear or become unnecessary, allowing you to enjoy guilt-free time without working on it.

### **2.Question**

**How does procrastination contribute to calmness in stressful situations, according to the chapter?**

Answer:In the example from the movie 'Melancholia', the character's procrastination and acceptance of impending doom lead to a notable calmness, as she prioritizes and lets go of non-essential tasks.

### **3.Question**

**What does the author think about the adage 'Never put off until tomorrow what you can do today'?**

Answer:The author finds this advice absurd and suggests



instead to never do today any task that may disappear by tomorrow.

#### 4.Question

**Can you give an example of how procrastination has worked out favorably for the author?**

Answer:The author delayed writing a reference letter and received news that it was no longer necessary, which saved time and effort.

#### 5.Question

**What advice regarding tasks does the author suggest to procrastinators?**

Answer:Let tasks mature or disappear on their own; sometimes others may accomplish tasks leaving you free from effort.

#### 6.Question

**Why does the author encourage structured procrastinators not to glorify their tendency?**

Answer:Procrastination is a flaw, not a virtue, and it's important for procrastinators to recognize they can still get work done, while also being mindful of not romanticizing



their delays.

### 7.Question

**How can structured procrastination lead to better decision-making in some situations?**

Answer:By waiting before acting on a task, one can gather more information, consult knowledgeable people, and make a more informed choice, as seen in the author's example of buying a new printer.

### 8.Question

**What insight did the author gain about happiness from his mentor?**

Answer:The secret of happiness involves recognizing one's flaws and deciding to view them as virtues; however, the author warns procrastinators against falling into this mindset.

### 9.Question

**Summarize the author's view on how structured procrastination should be approached.**

Answer:While the author acknowledges the benefits of structured procrastination, he emphasizes that procrastination should not be viewed positively; rather, it's a flaw that can



have some practical benefits without justifying the failure to act.

## **Chapter 9 | Do Procrastinators Have to Be Annoying?| Q&A**

### **1.Question**

**What is the significance of procrastination in academia according to Neil's perspective?**

Answer:Neil suggests that procrastination in academia is linked to a form of arrogance where individuals believe that the usual rules do not apply to them. He hints at a rebellious spirit inherent in procrastination, possibly driven by a desire to assert individuality. Many procrastinators in this environment, however, may feel guilty about their delays and the inconveniences caused to others, suggesting a conflict between academic aspirations and social responsibilities.

### **2.Question**

**How do procrastinators often perceive their own behavior regarding deadlines?**



Answer:Procrastinators, particularly structured ones, tend to feel guilty about their missed deadlines. They are typically aware of their impact on others and try to manage their procrastination by calculating just how much they can delay tasks without causing significant harm to those around them, contrasting with the arrogance seen in some procrastinators who justify their delays as a better prioritization of intellectual pursuits.

### 3.Question

**What can be an unintended consequence of procrastination when it involves relationships?**

Answer:Procrastination can create tension between spouses or colleagues, especially when one partner feels interrupted or controlled. This leads to a cycle where a person might delay tasks just to assert their independence, regardless of whether it is productive. The frustration can escalate, and rather than improving the situation, it often perpetuates conflict.

### 4.Question





## **What important distinction does Perry make about types of procrastinators?**

Answer: Perry distinguishes between arrogant procrastinators, who dismiss deadlines as unimportant, and structured procrastinators, who feel a sense of obligation and guilt towards meeting deadlines. The structured procrastinators are more likely to consider the impact of their actions on others, aiming to avoid causing inconvenience, whereas the arrogant procrastinators see their work as superior and more important than deadlines.

### **5.Question**

## **What philosophical reflection does Jim Stone provide about human behavior in regards to rules?**

Answer: Jim Stone reflects on the human tendency to ignore rules, questioning why people do not adhere to common protocols like using crosswalks or arriving on time. His broader perspective encourages a more relaxed view on societal norms and procedures, suggesting that perhaps it's a fundamental aspect of life that people will always deviate



from rules, indicating a natural inclination towards nonconformity.

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## Chapter 10 | Deep Concluding Thoughts| Q&A

### 1.Question

**What is the implication of man being described as a 'rationalizing' animal instead of a 'rational' animal?**

Answer: This suggests that humans often create justifications for their actions rather than acting purely based on rational thought. This could mean that while we have the capacity to be rational, our desires, beliefs, and emotions often influence our choices more than our logical reasoning does.

### 2.Question

**How does the concept of structured procrastination challenge traditional views of productivity?**

Answer: Structured procrastination suggests that allowing oneself to be distracted and prioritizing tasks in a non-linear way can still lead to a productive outcome. Instead of adhering strictly to planned tasks, embracing spontaneity may yield unexpected and greater accomplishments, perhaps even more valuable than the tasks initially deemed urgent.



### 3.Question

**In what ways can the insights from Friedrich Hayek's view on spontaneous organization apply to individual productivity?**

Answer: Hayek's idea that spontaneous organization can be more effective than centralized planning can be translated into personal productivity by recognizing that not all productive activity needs to be scheduled or strictly governed. Sometimes, the most fruitful projects emerge when we allow ourselves the freedom to explore our initial interests, even if they seem impractical at first.

### 4.Question

**What are the psychological benefits of being a structured procrastinator according to the text?**

Answer: The psychological benefits include a sense of accomplishment from the tasks completed through spontaneous interests, reduced pressure associated with strict deadlines, and a more enjoyable work life. Embracing one's whims allows for creativity and engagement with work, potentially leading to greater fulfillment.



## 5.Question

**How can one effectively utilize tools like to-do lists and alarm clocks as per the ideas presented in this chapter?**

Answer: These tools can be viewed as methods to capture one's attention and guide behavior rather than strict obligations. For example, to-do lists should serve to highlight tasks that need attention but can be flexible based on how one feels at the moment, while alarm clocks can remind one to shift focus rather than enforce rigid schedules.

## 6.Question

**What major takeaway can be derived from the chapter regarding the balance between rationality and desire?**

Answer: The major takeaway is that rather than fighting against our desires or attempting to suppress them in the name of rationality, we should recognize their role in our lives. Embracing a balance between our rational goals and our personal whims may lead to an enriched life that values both productivity and enjoyment.

## 7.Question

**What does the author imply about the relationship**





**between rational decision-making and emotional desires?**

Answer: The author implies that while we may strive to make rational decisions, emotional desires often overshadow our ability to follow through with logical reasoning. This contrast suggests a deeper understanding of self-awareness and acceptance of our conflicting motivations might be essential to navigating life effectively.

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# The Art of Procrastination Quiz and Test

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## Chapter 1 | Structured Procrastination| Quiz and Test

1. Structured procrastination helps procrastinators channel their tendencies into productive outcomes.
2. Minimizing commitments is an effective way to reduce procrastination according to the chapter.
3. Self-deception is a common trait among structured procrastinators.

## Chapter 2 | Procrastination and Perfectionism| Quiz and Test

1. Procrastination can coexist with productivity.
2. The author believes that perfectionism does not contribute to procrastination.
3. Embracing imperfection helps procrastinators initiate work more effectively.

## Chapter 3 | To-Do Lists| Quiz and Test

1. Structured procrastinators often maintain

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informal priority lists of tasks they aim to accomplish.

2. Creating to-do lists provides no sense of achievement for procrastinators.

3. Including simple tasks on a to-do list can help start the day positively.







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## **Chapter 4 | Get Rhythm| Quiz and Test**

1. Music can evoke strong emotional responses, influencing feelings of sadness or happiness.
2. Listening to melancholic tunes can help alleviate feelings of sadness when experiencing procrastination.
3. Creating a morning music routine can set individuals up for a better start to the day.

## **Chapter 5 | The Computer and the Procrastinator| Quiz and Test**

1. Computers help procrastinators by enabling instant delivery of work before deadlines.
2. The transition to digital email has made it easier for everyone to manage their messages, especially procrastinators.
3. Setting alarms when surfing the web can help manage time, despite possibly limiting knowledge depth.

## **Chapter 6 | A Plea for the Horizontally Organized| Quiz and Test**

1. Horizontal organizers prefer to have their work visibly spread out in front of them, making it





easier to continue working without the need for filing.

2. Vertical organization is better suited for horizontal organizers as it helps them retrieve materials more efficiently.

3. John R. Perry suggests using a large lazy Susan to help horizontal organizers manage their projects more effectively.





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## **Chapter 7 | Collaborating with the Enemy?| Quiz and Test**

1. Teaming up with nonprocrastinators can help procrastinators become more productive.
2. Collaborating with procrastinators always leads to unproductive outcomes.
3. Choosing collaborators wisely is less important than the personal style of the procrastinator.

## **Chapter 8 | Fringe Benefits| Quiz and Test**

1. Structured procrastination can sometimes yield unexpected advantages, such as important tasks being rendered unnecessary.
2. Procrastination is always a negative trait and should not be strategized or embraced as a potential benefit.
3. Embracing procrastination allows individuals to avoid unimportant duties and enjoy unexpected relief when a task vanishes.

## **Chapter 9 | Do Procrastinators Have to Be Annoying?| Quiz and Test**

1. Procrastination among academics is often linked



to arrogance or rebellion against authority.

2.All procrastinators are dismissive of deadlines and do not feel guilt about their procrastination.

3.The chapter suggests that procrastination can be a way to avoid interruptions rather than just a harmful behavior.





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## Chapter 10 | Deep Concluding Thoughts| Quiz and Test

1. Humans are fundamentally driven by rational decision-making alone.
2. Rationality is considered a strong desire that governs human behavior.
3. Structured procrastination can lead to beneficial outcomes according to the text.







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